



Thunder Bay Regional
Health Sciences
Centre

980 rue Oliver Road
Thunder Bay ON
P7B 6V4 Canada

Tel: (807) 684-6000
www.tbrhsc.net

ATTESTATION CERTIFICATE

Prepared in accordance with Section 15 of the Broader Public Sector Accountability Act, 2010 (BPSAA)

TO: The Board of Directors of Thunder Bay Regional Health Sciences
Centre, (the “Board”)

FROM: Dr. Rhonda Crocker Ellacott, HBSN, M.A., Ed.D
President and Chief Executive Officer
Thunder Bay Regional Health Sciences Centre
Chief Executive Officer
Thunder Bay Regional Health Research Institute

Date: May 27, 2026

RE: April 1, 2025 to March 31, 2026 (“the Applicable Period”)

On behalf of the Thunder Bay Regional Health Sciences Centre I attest to:

- the completion and accuracy of reports required of the Hospital pursuant to section 6 of the BPSAA on the use of consultants;
- the Hospital’s compliance with the prohibition in section 4 of the BPSAA on engaging lobbyist services using public funds;
- the Hospital’s compliance with any applicable expense claims directives issued under section 10 of the BPSAA by the Management Board of Cabinet;
- the Hospital’s compliance with any applicable perquisite directives issued under section 11.1 of the BPSAA by the Management Board of Cabinet; and
- the Hospital’s compliance with any applicable procurement directives issued under section 12 of the BPSAA by the Management Board of Cabinet;
- the Hospital’s compliance with any applicable business plans directives issued under section 13 of the BPSAA by the Management Board of Cabinet,

during the Applicable Period.



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In making this attestation, I have exercised care and diligence that would reasonably be expected of a President/CEO in these circumstances, including making due inquiries of Hospital staff that have knowledge of these matters.

I further certify that any material exceptions to this attestation are documented in the attached Schedule A.

Dated at Thunder Bay, Ontario this May 27, 2026.

Dr. Rhonda Crocker Ellacott, HBSN, M.A., Ed.D
President and Chief Executive Officer
Thunder Bay Regional Health Sciences Centre
Chief Executive Officer
Thunder Bay Regional Health Research Institute

I certify that this attestation has been approved by the Board of the Thunder Bay Regional Health Sciences Centre on June 3, 2026.

Patricia Lang
Chair, Board of Directors
Thunder Bay Regional Health Sciences Centre



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Schedule A to Attestation

MATERIAL EXCEPTIONS TO DECLARE

1. Exceptions to the completion and accuracy of reports required in section 6 of the BPSAA on the use of consultants;

No known exceptions.

2. Exceptions to the Hospital's compliance with the prohibition in section 4 of the BPSAA on engaging lobbyist services using public funds;

No known exceptions.

3. Exceptions to the Hospital's compliance with the expense claims directive issued under section 10 of the BPSAA by the Management Board of Cabinet;

No known exceptions.

4. Exceptions to the Hospital's compliance with perquisites directive issued under section 11.1 of the BPSAA by the Management Board of Cabinet;

No known exceptions.

5. Exceptions to the Hospital's compliance with the procurement directive issued under section 12 of the BPSAA by the Management Board of Cabinet;

No known exceptions.

6. Exceptions to the Hospital's compliance with the business plans directive issued under section 13 of the BPSAA by the Management Board of Cabinet;

No known exceptions.

Dr. Rhonda Crocker Ellacott, HBSN, M.A., Ed.D
President and Chief Executive Officer
Thunder Bay Regional Health Sciences Centre
Chief Executive Officer
Thunder Bay Regional Health Research Institute

HOSPITAL REPORT ON CONSULTANT USE

Consultant: a person or entity that under an agreement, other than an employment agreement, provides expert or strategic advice and related services for consideration and decision-making

Name of Hospital: Thunder Bay Regional Health Sciences Centre
 LHIN: Ontario Health North
 Reporting Period: April 1, 2025 to March 31, 2026

No.	Consultant Firm Name	Name and Title of Consulting Contract	Contract Term	Procurement Value	Consultant Selection Process	Modifications to Agreement
			Original and amendment if term extended	(A) Original value plus (B) Value of amendments and (C) Total procurement value and (D) Total Paid/reporting period	Open Competitive or Invitational Competitive or Non-competitive And if non-competitive then explanation	If Yes, did procurement documents permit? Otherwise, modifications to term or value must go to Compliance Report/Attestation
1	Leadership Contract Inc.	Building and Scaling Leadership Accountability	Original Term: January 1, 2025 - March 31, 2025 Extended Term April 1, 2026 - November 30, 2026	(A) \$55,000 (B) \$28,800 (C) \$83,800 (D) \$24,800	Invitational Competitive	Yes, the procurement documents permitted
2	Decanthy	EDI Physical Environment Audit	February 18, 2025 - July 17, 2025	(A) \$38,350 (B) \$0 (C) \$38,350 (D) \$27,794.48	Invitational Competitive	No
3	Healthtech Inc	CW2432393C - MMNCL Project Staffing	April 15, 2025 - May 31, 2027	(A) \$2,468,400 (B) \$576,280 (C) \$3,044,680 (D) \$889,093.40	Open Competitive	Yes, the procurement documents permitted
4	A W Hooker Associates Ltd.	Cost Consultant Services	August 12, 2025 - February 12, 2026	(A) \$11,500 (B) \$0 (C) \$12,500 (D) \$4,8000	Invitational Competitive	No
5	Tectonic Advisory Services Inc.	25-06 - Clinical Standardization Consultant	September 30, 2025 - March 31, 2026	(A) \$52,500 (B) \$0 (C) \$52,500 (D) \$38,000	Invitational Competitive	No
6	Dr. Robert Allan Bear	25-40 Healthcare Consultant	March 16, 2026 - June 15, 2026	(A) \$30,000 (B) \$0 (C) \$30,000 (D) \$0	Invitational Competitive	No